

IMPROVING THE QUALITY OF MULTI-LEVEL GOVERNANCE AND STRENGTHENING THE RESILIENCE OF ISLAND ECONOMIES OF CROATIA, GREECE, AND SWEDEN

STUDY MISSION SWEDEN

April 15-19 2024

Final version



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Abbreviations used in this document

- (C) *Centerpartiet*, The Centre Party
- (KD) *Kristdemokraterna*, Christian Democratic Party
- (L) *Liberalerna*, The Liberals
- (MP) *Miljöpartiet*, The Green Party
- (M) *Moderaterna*, The Moderate Party
- (SD) *Sverigedemokraterna*, Sweden Democrats
- (S) *Socialdemokraterna*, The Social Democratic Party
- (V) *Vänsterpartiet*, The Left Party

Study mission Öckerö – Overall agenda

An OECD delegation will visit Croatia, Greece, and Sweden in April-May 2024 for a series of interviews with a wide range of individuals from the public and private sectors. These interviews aim to gather information on island (regional, rural) development. Interviewees will include policymakers, stakeholders at national, regional, and local levels, and representatives from the private sector and civil society.

The study mission to Öckerö takes place on 15-16 April 2024. Participants from the OECD on the study mission are:

Stefano BARBIERI, OECD, Senior Policy Analyst, Regional Development and Multilevel Governance Division

Joshua WOOD, OECD, Policy Analyst, Regional Development and Multilevel Governance Division

Geoff UPTON, OECD, Junior Policy Analyst, Regional Development and Multilevel Governance Division

The purpose of the study mission is to conduct in-depth research interviews and engage in discussions with decision makers, experts and stakeholders involved in various aspects of development in the island territory. The focus will be on understanding the current state, challenges, and future development priorities for island economies.

Study mission Öckerö Agenda overview

Monday, April 15

11:00 – 11:45 – Introduction to the Study mission at Öckerö

12:00 – 13:00 – Lunch

13:15 – 14:45 – Dialogue 1, Demographic Challenges

15:00 – 16:30 – Dialogue 2, Civil Preparedness and Contingency Planning for Crisis

18:00 – 20:00 – Dinner

Tuesday, April 16

08:00 – 09:00 – Study visit at *Ö-varvet*

09:45 – 11:15 – Dialogue 3, Sustainable Operations

11:45 – 12:45 – Lunch

13:00 – 14:00 – Study Visit at *Berg Propulsion*

14:15 – 15:00 – Summary of the Study mission at Öckerö

Agenda Study mission

Monday, April 15

11:00 – 11:45 – Introduction to the Study mission at Öckerö

Venue: Öckerösalen, Öckerö Town Hall

Thematic focus: Introduction

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Öckerö municipality

Jan Utbult (KD)	Chairman of the Municipal Executive Board
Maria Brauer (S)	Second Vice Chairman of the Municipal Executive Board and Leader of the Opposition
Rickard Vidlund	Chief Executive Officer of Öckerö Municipality
Katarina Lindgren	Executive Director of Education, Culture and Leisure
Malin Tisell*	Executive Director of Social Welfare
Andreas Beutler	Executive Director of Environment and Technical Community Planning
Hans Andreasson	Chief Executive Officer of the Municipal Real Estate Company
Irene Berg	Chief Financial Officer and Department Director of Finance, Procurement and Digitalisation
Maria Höglund Niklasson	Human Resources Director and Department Director of Law, HR and Communication
Anders Ohlsson	Department Director of Strategic Community Planning
Anna Dannjé Brocker	Strategic Planning Manager
Sven Törnered	Strategic Planning Manager
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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*Not able to attend

Agenda Study mission

Monday, April 15

12:00 – 13:00 – Lunch

Venue: Tbc, Hönö Klova

Thematic focus: -

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Öckerö municipality

Jan Utbult (KD)	Chairman of the Municipal Executive Board
Maria Brauer (S)	Second Vice Chairman of the Municipal Executive Board and Leader of the Opposition
Rickard Vidlund	Chief Executive Officer of Öckerö Municipality
Andreas Beutler	Executive Director of Environment and Technical Community Planning
Sven Törnered	Strategic Planning Manager
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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Agenda Study mission

Monday, April 15

13:15 – 14:45 – Dialogue 1, Demographic Challenges

Venue: Öckerösalen, Öckerö Town Hall

Thematic focus: Community planning and business development to foster sustainable growth

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Öckerö municipality

Rickard Vidlund	Chief Executive Officer of Öckerö Municipality
Andreas Beutler	Executive Director of Environment and Technical Community Planning
Hans Andreasson*	Chief Executive Officer of the Municipal Real Estate Company
Anders Ohlsson*	Department Director of Strategic Community Planning
Jan Svensson	Head of Business Development
Ida Brogren	Process leader of Strategic Community Planning and Planning Architect
Therese Granberg	Planning Architect
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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*Not able to attend

Agenda Study mission

Monday, April 15

15:00 – 16:30 – Dialogue 2, Civil Preparedness and Contingency Planning for Crisis

Venue: Öckerösalen, Öckerö Town Hall

Thematic focus: Multi-level collaboration, strategic planning and implementation to become a municipality resilient to crises

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Öckerö municipality

Rickard Vidlund	Chief Executive Officer of Öckerö Municipality
Andreas Alderblad	Security manager
Anders Ohlsson*	Department Director of Strategic Community Planning
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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*Not able to attend

Agenda Study mission

Monday, April 15

18:00 – 20:00 – Dinner

Venue: Tullhuset, Hönö Klova

Thematic focus: -

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Öckerö municipality

Jan Utbult (KD)	Chairman of the Municipal Executive Board
Rickard Vidlund	Chief Executive Officer of Öckerö Municipality
Jan Svensson	Head of Business Development
Irene Berg	Chief Financial Officer and Department Director of Finance, Procurement and Digitalisation
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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Agenda Study mission

Tuesday, April 16

08:00 – 09:00 – Study visit at Ö-varvet

Venue: Ö-varvet, Kabysvägen 11, Öckerö

Thematic focus: To build, repair and innovate for a life at sea - Opportunities and challenges of conducting business in an island municipality

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Ö-varvet

To be confirmed

Öckerö Enterprises, Islands Entrepreneur Association

Lars- Gösta Alsterberg	Chair of Öckerö Enterprises, Islands Entrepreneur Association
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Öckerö municipality

Jan Svensson	Head of Business Development
Håkan Samuelsson	Chief Executive Officer of the Municipal Shipping Company
Sven Törnered	Strategic Planning Manager
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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Agenda Study mission

Tuesday, April 16

09:45 – 11:15 – Dialogue 3, Sustainable Operations

Venue: Swedish Sea Rescue Society, Rörö

Thematic focus: A year-round archipelago municipality with people at the center - Opportunities and challenges of conducting business in an island municipality with water barriers

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Swedish Sea Rescue Society

Matthew Fader	International Search and Rescue Development
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Öckerö municipality

Katarina Lindgren*	Executive Director of Education, Culture and Leisure
Malin Tisell*	Executive Director of Social Welfare
Stefan Carmesund	Operations area manager for Education
Brita Malmcrona	Assistant Principal of Adult Education
Mical Marcussen	Social worker, administrator for the care of elderly people
Jan Svensson	Head of Business Development
Sven Törnered	Strategic Planning Manager
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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*Not able to attend

Agenda Study mission

Tuesday, April 16

11:45 – 12:45 – Lunch

Venue: Nimbus, Öckerö

Thematic focus: -

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Öckerö municipality

Stefan Carmesund	Operations area manager for Education
Brita Malmcrona	Assistant Principal of Adult Education
Micael Marcussen	Social worker, administrator for the care of elderly people
Jan Svensson	Head of Business Development
Sven Törnered	Strategic Planning Manager
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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Agenda Study mission

Tuesday, April 16

13:00 – 14:00 – Study Visit at *Berg Propulsion*

Venue: Berg Propulsion, Långesand, Öckerö

Thematic focus: To make global shipping safe and sustainable - Opportunities and challenges of conducting business in an island municipality

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Berg Propulsion

To be confirmed

Öckerö Enterprises, Islands Entrepreneur Association

Lars- Gösta Alsterberg	Chair of Öckerö Enterprises, Islands Entrepreneur Association
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Öckerö municipality

Jan Svensson	Head of Business Development
Sven Törnered	Strategic Planning Manager
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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Agenda Study mission

Tuesday, April 16

14:15 – 15:00 – Summary of the Study mission at Öckerö

Venue: Öckerösalen, Öckerö Town Hall

Thematic focus: Summary

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Öckerö municipality

Jan Utbult (KD)	Chairman of the Municipal Executive Board
Maria Brauer (S)	Second Vice Chairman of the Municipal Executive Board and Leader of the Opposition
Rickard Vidlund	Chief Executive Officer of Öckerö Municipality
Irene Berg	Chief Financial Officer and Department Director of Finance, Procurement and Digitalisation
Maria Höglund Niklasson	Human Resources Director and Department Director of Law, HR and Communication
Anders Ohlsson	Department Director of Strategic Community Planning
Jan Svensson	Head of Business Development
Andreas Alderblad	Security manager
Anna Dannjé Brocker	Strategic Planning Manager
Sven Törnered	Strategic Planning Manager
Cecilia Lindblom	Strategic Business Controller

Region Gotland

Roland Engkvist	EU Co-Ordinator and International Strategist
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Study mission Gotland – Overall agenda

An OECD delegation will visit Croatia, Greece, and Sweden in April-May 2024 for a series of interviews with a wide range of individuals from the public and private sectors. These interviews aim to gather information on island (regional, rural) development. Interviewees will include policymakers, stakeholders at national, regional, and local levels, and representatives from the private sector and civil society.

The study mission to Gotland takes place on 17-18 April 2024. Participants from the OECD on the study mission are:

Stefano BARBIERI, OECD, Senior Policy Analyst, Regional Development and Multilevel Governance Division

Joshua WOOD, OECD, Policy Analyst, Regional Development and Multilevel Governance Division

Geoff UPTON, OECD, Junior Policy Analyst, Regional Development and Multilevel Governance Division

The purpose of the study mission is to conduct in-depth research interviews and engage in discussions with decision makers, experts and stakeholders involved in various aspects of development in the island territory. The focus will be on understanding the current state, challenges, and future development priorities for island economies.

On Gotland there will be 2 main thematic strands:

- Ensuring Sustainable Island Services and Operations Over Time:
 - o Transportation
 - o digitalisation
 - o Faster energy transition, energy security, and capacity
 - o digitalization
 - o Competence supply
 - o Provision of welfare and services to the people of Gotland
 - o Mandates, roles, and the need for collaboration and coordinated planning with other levels of government.
- Society's preparedness and Gotland's readiness to act
 - o Integrated planning for a time of uncertainty, with continuity management
 - o Mandates, roles, and the need for collaboration and coordinated planning with other levels

April 17

9-11	Work shop on Regional Development Issues and multi level governace
11:30-13:00	Lunch with politicians and High Level Civil Servants
13:00-15:30	Regional Development Council – an High Level Arena for coordination of regional development from Politics, Academia, Business, and Natinal Authorities
15:30-16:30	Session on Emergency Services and Preparedness Planning
17:00-18:30	Session on Education and Skillls
19-21	Dinner

April 18

08:30-10 Energy and Transport: Hydrgen and Ferry Services

10:15-11:15 Sustainable Aviation: e-aviation

12:00 Flight to Stockholm Bromma Airport

Agenda Study mission

Wednesday, April 17

08:30 – 11:00 – Workshop with Regional Development Strategists

Venue: P18 conference, Visborgsallén 11, 621 50 Visby

Thematic focus: Strategic development challenges, current measures, and future priorities

- Welcome
- OECD about the project
- Introduction to workshop
- Gotland: Current Status, Challenges, and Regional Priorities
- Session 1: To what extent does Gotland's insular geographical location impact on the island's development – challenges and future priorities to reach our goals (group discussions and sharing)
- Break
- Session 2: To what Extent does Multilevel governance constitute a means to enhance Gotland's performance (group discussions and sharing)
- OECD on take aways from the workshop
- Forthcoming project steps

Participants: strategists from Region Gotland and from the County Administrative Board

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Region Gotland

Roland Engkvist	EU Co-ordinator and International Strategist
Erik Bäckström	Regional Analyst

Öckerö Municipality

Cecilia Lindblom	Strategic Business Controller
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11:30 – 13:00 – Lunch with Politicians and Higher Appointed Officials

Venue: [Region Gotland, Visborg Rådhuset](#), The Representation room, Visborgsallén 19, Visby

Thematic focus: Lunch with an introduction to the Project

- Welcome back to Gotland! Ms Meit Fohlin
- OECD about the Project and Preliminary Impressions and Observations
- Lunch
- Discussions around the lunch table on Expected Outcomes and Use of the Project Outputs

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Region Gotland

Meit Fohlin (S)	Chair of the Regional Executive Board
Andreas Unger (M)*	Vice Chair of the Regional Executive Board
Eva Nypelius (C) *	Second vice Chair of the Regional Executive Board
Sara Vilhelmsson (M)	Member of the Regional Executive Board
Filip Reinhag (S)	Member of the Regional Executive Board
Oscar Lindster (S)	Member of the Regional Executive Board
Johan Malmros (C)	Member of the Regional Executive Board of the Opposition
Saga Carlgren (V)	Member of the Regional Executive Board of the Opposition
Thomas Karlström (S)	Member of the Regional Executive Board
Mariette Nicander (M)*	Member of the Regional Executive Board
Eva Ahlin (C)	Member of the Regional Executive Board of the Opposition
Fredrik Gradelius (C)	Member of the Regional Executive Board of the Opposition
Jörgen Benzler (V)	Member of the Regional Executive Board of the Opposition

Stefan Hollmark	Regional Executive Officer
Stefan Persson	Head of Department for Regional Development
Roland Engkvist	EU Co-Ordinator and International Strategist
Erik Bäckström	Regional analyst

Öckerö municipality

Cecilia Lindblom	Strategic Business Controller
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*Not able to attend

13:00 – 15:30 – The Regional Development Council

Venue: Wisby Strand, Strandvägen 4, Visby

Thematic focus: Navigating Insularity to a Sustainable and Safe Island Future – challenges, development priorities, and the scope and need of multi level cooperation as perceived by the participants and their organisations.

- Welcome, Ms Meit Fohlin
- OECD about the project
- Session 1 Tour de table on Sustainable Island Development Issues and Provision of Services. Approxiamtely 5-7 minutes per organisation:
 - o My organisation’s mission, its main current and future development priorities, and to what extent Gotland’s insular location affects the provision of services and our target groups?
 - o Discussion and Questions: the OECD experts moderate the discussion
- Short break
- Session 2 Civil and Defence Preparedness and Gotland's readiness to act
 - o Ms Anneli Bergholm Söder presentation of the County Administrative Board’s Total Civil Defence Task (20 minutes plus 10 for questions)
 - o Discussion on civil preparedness, crisis management, and cooperation with other levels of government and civil society, moderated by the OECD
- OECD on take aways from the workshop
- Forthcoming project steps

Participants:

OECD

Stefano Barbieri Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton Junior Policy Analyst, Regional Development and Multilevel Governance Division

The County administrative board Gotland

Anneli Bergholm Söder County Director

Uppsala University

Anders Hagfeldt Principal

The Swedish Public Employment Service

Tina Ersson Head of Office on Gotland

The Swedish Armed Forces

Dan Rasmussen Regiment Commander

Business Representatives

Johan Gate Chair of *Företagarna Gotland*



Roger Hammarström Business manager *Tillväxt Gotland*

Region Gotland

Meit Fohlin (S) Chair of the Regional Executive Board
Sara Vilhelmsson (M) Member of the Regional Executive Board
Eva Nypelius (C) * Second vice Chair of the Regional Executive Board
Johan Malmström (C) Member of the Regional Executive Board of the Opposition

Stefan Hollmark Regional Executive Officer, Region Gotland
Stefan Persson Head of the department of Regional Development
Sanna Palomaa Head of Unit Sustainable Growth and acting Chief of Staff
Stefaan De Maecker Head of Unit Social Welfare
Malena Bendelin Head of Unit Strategic Planning

Roland Engkvist EU Co-Ordinator and International Strategist
Erik Bäckström Regional analyst
Staffan Landin Strategist

Öckerö municipality

Cecilia Lindblom Strategic Business Controller

*Not able to attend

15:40 – 16:40 – In-depth discussions about contingency planning and island operation of healthcare during a crisis

Venue: Visborg, Rådhuset (townhall), room 1306

Thematic focus: Preparedness, crisis management, and planning to secure island operations

- Welcome and introduction
- OECD: brief overview of the project
- Lars-Göran Uddholm: security planning, current status, challenges, obstacles, and opportunities with operational coordination and multi-level cooperation and collaboration with other authorities (15 min)
- Rikard von Zweigbergk: healthcare preparedness, current status, challenges, opportunities, and obstacles with multi-level cooperation and collaboration with other authorities (15 min)
- Dialogue moderated by the OECD
- Conclusion and the OECD take aways from the discussion

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Region Gotland

Lars-Göran Uddholm	Head of Rescue and Emergency Services, Region Gotland
Rikard von Zweigbergk	Head of Preparedness Planning, Region Gotland
Roland Engkvist	EU Co-Ordinator and International Strategist
Erik Bäckström	Regional analyst

Öckerö Municipality

Cecilia Lindblom	Strategic Business Controller
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17:00 – 18:30 – In-depth discussions about supply of competence and the role of the education system for the regional economy and civil preparedness

Venue: Visborg, Rådhuset (Town Hall), room 1337 Öland, Visborgsallé 19, Visby

Thematic focus: The Role of the Education System and the Implications of the Insularity Factors for the Socio-Economic Development and Well Being of the Gotlandic Society – current situation, regional priorities, and multilevel cooperation opportunities

- Welcome and introduction
- OECD: brief overview of the project
- Challenges and Priorities
 - o Introduction to the Educational Services Provided, Mr Torsten Flemming
 - o Tour de Table
- Dialogue moderated by the OECD
- Conclusion and what the OECD take aways from the session

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Region Gotland

Rolf Öström (M)	Chair of the board of Education and Working life
Oscar Lindster (S)	Chair of the board of Youth Education
Torsten Flemming	Director of Education
Hanna Sällström Jonasson	Head of Adult Education
Peter Lerman	Principal at <i>Wisbygymnasiet</i>
Roland Engkvist	EU Co-Ordinator and International Strategist
Erik Bäckström	Regional analyst
Jaana Vinberg	Regional Strategist Competence and Skills

Öckerö Municipality

Cecilia Lindblom	Strategic Business Controller
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19:00 – 21:00 – Dinner

Venue: Wisby Hof, Adelsgatan 2, Visby

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Region Gotland

Inger Harlevi (M)	Chair of the Regional Council, Region Gotland
Meit Fohlin (S)	Chair of the Regional Executive Board, Region Gotland
Andreas Unger (M) *	Chair of the board of Environment and Building
Sara Vilhelmsson (M)	Member of the Regional Executive Board
Eva Nypelius (C) *	Second vice Chair of the Regional Executive Board

Stefan Hollmark *	Regional Executive Officer, Region Gotland
Stefan Persson	Head of the department of Regional Development
Roland Engkvist	EU Co-Ordinator and International Strategist
Erik Bäckström	Regional analyst

Öckerö Municipality

Cecilia Lindblom	Strategic Business Controller
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Agenda Study mission

Thursday, April 18

08:30 – 10:00 – Study visit, Uppsala University Campus Gotland, The GotH2 project

Venue: [Uppsala University Campus Gotland](#), room E48, Carmérgatan 3, Visby

Thematic focus: Energy Transition and the role of Renewables – the Case of Hydrogen and Ferry Services

- Welcome and round of introductions
- OECD: about the project
- UUCG: About the project and a Large-scale System for the Use of Hydrogen for Gotland Ferry Services
- Dialogue moderated by the OECD on the energy system
- Conclusion and what the OECD takes away

Participants:

OECD

Stefano Barbieri Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton Junior Policy Analyst, Regional Development and Multilevel Governance Division

Uppsala University Campus Gotland

Björn Samuelsson University Lecturer and Research Project Manager
Vasiola Zhaka Researcher at Department of Civil and Industrial Engineering

Gotlandsbolaget

Jonas Moberg Chief Technical Officer and responsible for the development of new ships at Gotlandsbolaget

Region Gotland

Roland Engkvist EU Co-Ordinator and International Strategist
Erik Bäckström Regional analyst

Öckerö Municipality

Cecilia Lindblom Strategic Business Controller

10:15 – 11:15 – Study visit, Sustainable Aviation

Venue: [Visby Airport](#),

Thematic focus: Sustainable Aviation and E-aviation

- Welcome and round of introductions
- OECD introduces the project.
- Lisa Larsson, Swedavia, on sustainability efforts at the airport.
- Nora Olofsson, SPG, on Electric Aviation and the Ongoing Work on Gotland and the Regional Partnership Collaboration.
- Dialogue moderated by the OECD
- Conclusion and what OECD takes away from the dialogue

Participants:

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

Swedavia Visby Airport

Lisa Larsson	Sustainability Manager
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Science Park Gotland

Nora Olofsson	Head of Innovation Development Science Park Gotland
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Region Gotland

Roland Engkvist	EU Co-ordinator and International Strategist
Erik Bäckström	Regional analyst

Öckerö Municipality

Cecilia Lindblom	Strategic Business Controller
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Study mission Stockholm – Overall agenda

Overall objective: An OECD delegation will visit Croatia, Greece, and Sweden in April-May 2024 for a series of interviews with a wide range of individuals from the public and private sectors. These interviews aim to gather information on island (regional, rural) development. Interviewees will include policymakers, stakeholders at national, regional, and local levels, and representatives from the private sector and civil society.

The study mission to Stockholm takes place on 18-19 April 2024. Participants from the OECD on the study mission are:

Stefano BARBIERI, OECD, Senior Policy Analyst, Regional Development and Multilevel Governance Division

Joshua WOOD, OECD, Policy Analyst, Regional Development and Multilevel Governance Division

Geoff UPTON, OECD, Junior Policy Analyst, Regional Development and Multilevel Governance Division

The purpose of the study mission is to conduct in-depth research interviews and engage in discussions with decision makers, experts and stakeholders involved in various aspects of development in the island territory. The focus will be on understanding the current state, challenges, and future development priorities for island economies.

Agenda Study mission

Thursday, April 18

14:00 – 15:00 – National Policies and Strategies

Venue: Banjon, Loen, Jakobsgratan 24, Stockholm

Thematic focus: Regional development policy, Rural policy, Business development, Supply of competence

- Welcome and round of introductions.
- OECD introduces the project.
- Short presentations of political objectives, challenges & priorities - Tour the table
- Dialog moderated by the OECD.
- Conclusion and reflections from the OECD.

Participants:



OECD

Stefano Barbieri Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton Junior Policy Analyst, Regional Development and Multilevel Governance Division

The Government Offices - Division for Regional and Rural development

Patrik Johansson Deputy Director
Ina Berggård Deputy Director (digital)
Maria Ahlsved Senior Adviser
Sigrid Hedin Desk Officer
Johan Eklund Intern

Region Gotland

Roland Engkvist EU strategist
Erik Bäckström Regional analyst

Öckerö Municipality

Cecilia Lindblom Strategic Business Controller

15:00 – 16:00 – National Policies and Strategies

Venue: Banjon, Loen, Jakobsgratan 24, Stockholm

Thematic focus: Civil preparedness, Transport, energy & spatial planning

- Welcome and round of introductions.
- OECD introduces the project.
- Short presentations of political objectives, challenges & priorities – Tour the Table
- Dialog moderated by the OECD.
- Conclusion and reflections from the OECD.

Participants:

OECD

Stefano Barbieri Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton Junior Policy Analyst, Regional Development and Multilevel Governance Division

The Government Offices - Division for Regional and Rural development

Patrik Johansson Deputy Director
Örjan Hag Senior Adviser
Eva Sörell Deputy Director

Maria Ahlsved Senior Adviser
Mikael Forsberg Desk Officer
Johan Eklund Intern

The Government Offices - Division for the Food Chain, Animal Health and Welfare

Anders Wannberg Deputy Director
Marina Fransson Desk Officer

The Government Offices - Division for Transport Infrastructure and Planning

Siamak Jalali Desk Officer
Stefan Zetterlind Deputy Director

The Government Offices – Division for Energy

Martin Palm Senior Adviser

Region Gotland

Roland Engkvist EU strategist
Erik Bäckström Regional analyst

Öckerö Municipality

Cecilia Lindblom Strategic Business Controller

16:30 – 18:00 – Challenges and opportunities identified by NGO and Research Network on Islands and Archipelagos

Venue: Banjon, Loen, Jakobsgatan 24, Stockholm

Thematic focus: Challenges and opportunities for islands and archipelagos from the perspectives of civil society and Research network. The role of research and civil society in the development of islands and archipelagos.

- Welcome and round of introductions.
- OECD introduces the project.
- Presentations of challenges and opportunities for islands and archipelagos.
- Dialog moderated by the OECD.
- Conclusion and reflections from the OECD.

Participants:

OECD

Stefano Barbieri Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton Junior Policy Analyst, Regional Development and Multilevel Governance Division

Civil Organisations



Lotten Hjelm	President, The Swedish Archipelago Association (Skärgårdarnas Riksförbund)
Maria Malmlöf	The Swedish Archipelago Association (Skärgårdarnas Riksförbund)
Terese Bengard	Operations manager, Rural Sweden (Hela Sverige Ska Leva)
Peter Haglund (TBC)	Swedish Association of local Authorities and Regions (SKR)

Södertörn University

Paulina Rytkönen	Researcher
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The Government Offices - Division for Regional and Rural development

Eva Sörell	Deputy Director
Maria Ahlsved	Senior Adviser
Johan Eklund	Intern

Region Gotland

Roland Engkvist	EU Co-ordinator and International Strategist
Erik Bäckström	Regional analyst

Öckerö municipality

Cecilia Lindblom	Strategic Business Controller
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Friday, April 19

08:00 – 09:00 – National Strategies and Multi-level Governance for Islands, the case of Region Stockholm Archipelago development

Venue: Ministry of Rural Affairs and Infrastructure, Herkulesgatan 17, Stockholm

Thematic focus: Island Development and Strategic Coherence in Sweden in between Levels of Government

- Welcome and round of introductions.
- OECD introduces the project.
- Region Stockholm's work with archipelago development, challenges and development priorities – Mr Gustav Hemming
- Reflections and discussion - moderated by the OECD.
- Conclusion and reflections from the OECD.

Participants:

OECD

Stefano Barbieri Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton Junior Policy Analyst, Regional Development and Multilevel Governance Division

The Government Offices - Division for Regional and Rural development

Mattias Moberg Deputy Director General
Maria Ahlsved Senior Adviser
Johan Eklund Intern

Region Stockholm

Gustav Hemming (C) Regional Chair for Climate, Infrastructure and the Archipelago, and
1st Vice Chair of the Region Stockholm Executive Board

Therese Strimell
Flodqvist Policy Advisor for Rural and Archipelago Development

Region Gotland

Meit Fohlin (S) Chair of the Regional Executive Board
Roland Engkvist EU Co-Ordinator and International Strategist
Erik Bäckström Regional analyst

Öckerö Municipality

Jan Utbult Chair of the Municipal Executive Board
Cecilia Lindblom Strategic Business Controller

09:30 – 12:00 – Summary OECD

Venue: Ministry of Rural Affairs and Infrastructure, Herkulesgatan 17, Stockholm

Thematic focus: Summary of the Study visit.

- Welcome and opening – Mr Mattias Moberg
- Recap of the program during the week – Ms Cecilia Lindblom, Mr Roland Engkvist, and Ms Maria Ahlsved
- Preliminary observations – OECD representatives
- Reflections from the beneficiaries – Ms Meit Fohlin, Mr Mattias Moberg
- Reflections from DG Reform – Ms Elodie Boulch and Mr Nikolaus Kleniatis
- Dialogue on take aways and added value of the study mission to the forthcoming project outputs
- Closing of the study mission 1

Participants:

DG Reform*

Elodie Boulch	Policy Officer
Nikolaus Kleniatis	Policy Officer

OECD

Stefano Barbieri	Senior Policy Analyst, Regional Development and Multilevel Governance Division
Joshua Wood	Policy Analyst, Regional Development and Multilevel Governance Division
Geoff Upton	Junior Policy Analyst, Regional Development and Multilevel Governance Division

The Government Offices - Division for Regional and Rural development

Mattias Moberg	Deputy Director General
Maria Ahlsved	Senior Adviser
Patrik Johansson	Deputy Director
Johan Eklund	Intern

Region Gotland

Meit Fohlin (S)	Chair of the Regional Executive Board
Roland Engkvist	EU Co-ordinator and International Strategist
Erik Bäckström	Regional analyst

Öckerö municipality

Cecilia Lindblom	Strategic Business Controller
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12.00 Lunch

* Digital participation